LAKE SHORE HOSPITAL AUTHORITY

AGENDA Special Meeting October 21, 2021 – 8:30 am

NOTE - THIS MEETING WILL BE CONDUCTED ON BEHALF OF THE AUTHORITY BY THE COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS (AT THE SCHOOL BOARD ADMINISTRATION BUILDING LOCATED AT 372 W DUVAL ST., LAKE CITY, FL 32055) ACTING AS COURT APPOINTED RECEIVER FOR THE LAKE SHORE HOSPITAL AUTHORITY.

THE MEETING WILL BE CONDUCTED IN COMPLIANCE WITH THE GOVERNORS MOST RECENT EXECUTIVE ORDER; THEREFORE, THIS MEETING MAY BE ATTENDED IN-PERSON OR BY UTILIZING COMMUNICATIONS MEDIA TECHNOLOGY (CMT). TO ACCESS THIS MEETING UTILIZING CMT PLEASE READ THE ACCOMPANYING "NOTICE OF PUBLIC MEETING OF THE LAKE SHORE HOSPITAL AUTHORITY".

Meeting Called to Order

Staff Additions or Deletions to Agenda

Adoption of Agenda

Public Comments

New Business

• Adopt a FY 2021-2022 operating budget for the Lake Shore Hospital Authority

Commissioner Comments

Adjournment

Pursuant to 286.0105, Florida Statutes, the Authority hereby advises the public if a person decides to appeal any decision made by the Board with respect to any matter considered at its meeting or hearing, he or she will need a record of the proceedings, and that, for such purpose, he or she may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based.

NOTICE OF PUBLIC MEETING OF THE LAKE SHORE HOSPITAL AUTHORITY

THURSDAY, October 21, 2021

8:30 a.m.

The Lake Shore Hospital Authority will be conducting a Public Board meeting which may also be attended remotely utilizing communications media technology ("CMT"), related to conducting public meetings while under the public health emergency related to the spread of Novel Coronavirus Disease 2019 (COVID-19).

Remote public access to this meeting can be accomplished as follows:

- Live Meeting Coverage Video
 - Broadcast on https://zoom.us/j/3864005558?pwd=YjYwMDB4SDR1U3JOU0UzaWF3bzNDZz09
- Verbal Public Comment During the Meeting Telephone Number
 - Dial the local number: (386) 400-5558 from your phone. When the extension number is requested, enter 386. If you find this number cannot be dialed from your phone locally, then dial the Toll Free Number: (800) 888-4436 from your phone. When the extension number is requested, enter 386.
 - Press *9 to signify that you would like to speak. Press *9 again to withdraw the request.
 - A moderator will call on you when it is your turn to speak
 - Please mute the sound on your computer if you call in on your telephone
 - State your name clearly for the record
 - \circ Each speaker will have three minutes to comment
- Written Public Comment accepted in advance of the meeting
 - By mail to Lake Shore Hospital Authority, 259 NE Franklin Street, #102, Lake City, Florida 32055
 - By email to *sonja@lakeshoreha.org*
 - By phone to the Authority Office at *386-755-1090*

All written comments submitted shall be received on or before **12:00 Noon on Wednesday October 20, 2021.** Please note all written comments will be made a part of the public record. If any member of the public requires additional information about this Board Meeting or has any questions about how to submit a public comment at the meeting, please contact:

Sonja Markham at 386-755-1090

Please contact the Authority's Office at <u>386-755-1090</u> to report issues with the technology that the Authority is using (not the technology members of the public are using) to provide public access (viewing, listening and/or commenting) to the meeting.

Persons with disabilities who require assistance to participate in the meetings are requested to call the Lake Shore Hospital Authority office at 386-755-1090, or email <u>sonja@lakeshoreha.org</u> at least two business days in advance of the meeting.

October 11, 2021

Mr. David Kraus County Manager COLUMBIA COUNTY P.O. Drawer 1529 Lake City, FL 32056-1529

Re: FY 2021-2022 Budgets-

Lake Shore Hospital Authority c/o Columbia County Board of County Commissioners (Court Appointed Receiver)

Dear David:

Please find attached a budget Resolution for the FY 2021-2022 Lake Shore Hospital Authority budget. On behalf of the LSHA, I would like to request that the Columbia County Board of County Commissioners, acting as "Receiver" for the Lake Shore Hospital Authority, place the Resolution adopting the FY2021-2022 LSHA budget on the October 21, 2021, Board of County Commissioners agenda. The budget consists of five (5) funds. The five (5) funds are the Operating Fund, Hospital Services Fund, Clinical Services Fund, Capital Services Fund, and the Hospital Buildings Fund. I will present the budget and answer any questions the Commission may have.

As the Authority, by law is a Special District, I offer the following as clarification:

- 1.) The applicable Florida Statute for adopting the LSHA budget is 189.06(3).
- 2.) As the proposed budget does not contain a millage levy, TRIM laws do not apply.
- 3.) A Public Hearing is not required to adopt the budget. Regardless, I will be glad to answer any questions the Board or the public may have, subject to the rules of the County Commissioners. The only legal requirements to adopt the budget are: a.) the budget be posted at least 2 days prior to adoption (both the county, via the posting of the agenda, and the Authority, via the Authority website, will post the proposed budget), b.) the budget must be adopted by Resolution (if the form of Resolution provided is insufficient, please feel free to change it as needed. Also, please be sure to assign the Resolution the appropriate number), and the approved budget must be posted on the website within 45 days of adoption.
- 4.) The budget Resolution includes Appropriations only. I will state the amount of reserves for the record if requested; however, it is not required to include the amount of reserves in the budget adoption Resolution.

Thank you in advance for considering this request.

Dale Williams Executive Director Lake Shore Hospital Authority

LSHA Trustees Fred Koberlein, Jr., Authority Attorney Joel Foreman, County Attorney Richard Powell, CPA, External Auditor

COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS RESOLUTION NO.

WHEREAS, THE COLUMBIA COUNTY BOARD OF COUNTY

COMMISSIONERS, acting as a Court Appointed Receiver, has tentatively adopted a

2021-2022 Appropriations Budget of \$1,638,420 for the LAKE SHORE

HOSPITAL AUTHORITY.

NOW, THEREFORE, BE IT RESOLVED by the COLUMBIA COUNTY BOARD

OF COUNTY COMMISSIONERS, acting as a Court Appointed Receiver, adopt a 2021-2022 Appropriations Budget in the amount of \$1,638,420 for the LAKE SHORE HOSPITAL AUTHORITY.

Upon Motion duly made, seconded, and carried, the foregoing Resolution was adopted at a meeting of the **COLUMBIA COUNTY BOARD OF COUNTY COMMISSIONERS** on October 21, 2021.

> **BOARD OF COUNTY COMMISSIONERS COLUMBIA COUNTY**

By:

Rocky Ford, Chairman

ATTEST:

Jay Swisher, Clerk of Courts

| 4:48 H | PM |
|--------|----|
| 08/25/ | 20 |

LSHA Operating Fund Proposed Budget October 2021 through September 2022

| 08/25/20 | | | Proposed Budget | | |
|---|---------------------------------|---------------------------------|------------------------------|--|---------------------------------------|
| Accrual Basis | | October 2 | 021 through Septer | nber 2022 | |
| | Actual | Actual | Actual | Budget | Proposed |
| | Oct '17 - Sep 18 | Oct 18 - Sept 19 | Oct 19 - July 20 | Oct 20-Sept 21 | Oct 21-Sept 22 |
| Income | <u> </u> | ourio septis | Oct 17 - Outy 20 | 000 40-5ept 21 | Oct 21-Sept 22 |
| Interest Income | \$ 39,752.05 | \$ 105,987.00 | \$ 190,354.18 | \$ 125.000.00 | e ce ada ad |
| Miscellaneous Revenue | 832.78 | 2,696.54 | , | \$ 125,000.00 | \$ 65,000,00 |
| Other Income | | | 1,095.06 | - | |
| | 6,839.09 | 315.26 | 143.49 | - | |
| Rental Income | 441,596.00 | 440,684.00 | 424,373.86 | н | |
| Total Income | 489,019.92 | 549,682.80 | 615,966.59 | 125,000.00 | 65,000.00 |
| Gross Profit | 489,019.92 | 549,682.80 | 615,966.59 | 125,000.00 | 65,000.00 |
| Expense | | | | | |
| Accounting Services | 22,169.00 | 15,184.00 | 17,501.00 | 25,000.00 | 25,000.00 |
| Advertising | 4,874.38 | 3,171.19 | 2,927.75 | 4,000.00 | 4,000.00 |
| Bank Fees | 37.50 | 150.00 | - | 500.00 | 500,00 |
| Communications Expense | 7,189.66 | 6,187.48 | 5,183.35 | 7,000.00 | 7,000.00 |
| Dues & Subscriptions | 1,604.05 | 1,444.10 | 847.10 | 1,500.00 | 2,500.00 |
| Employee Expense | 339.50 | 169.42 | 410,50 | 500.00 | 500,00 |
| Insurance | | | | | 00000 |
| Property | 7,191.00 | 7,038.00 | 935.03 | 7,500.00 | 7,500.00 |
| Workers' Compensation | 717.00 | 719.00 | - | 1,000.00 | 1,000.00 |
| Directors & Officers Lial | 0.00 | 19,890.00 | | • | |
| | | • | 19,955.00 | 21,000.00 | 24,000.00 |
| General Liability | 0.00 | 1,974.11 | 1,264.00 | 2,500.00 | 18,000.00 |
| Total Insurance | 7,908.00 | 29,621.11 | 22,154.03 | 32,000.00 | |
| Janitorial Expense | 5,237.88 | 4,358.82 | 2,700.00 | 5,000.00 | 5,000.00 |
| Lawn Maintenance | 5,774.10 | 8,916.17 | 6,511.30 | 8,000.00 | 8,000.00 |
| Legal Services | 25,895.40 | 30,857.80 | 20,955.32 | 30,000.00 | 30,000.00 |
| Licenses | 75.00 | 75.00 | 1,635.00 | 1,800.00 | 1,800.00 |
| Miscellaneous Expense | 1,335.79 | 99.00 | 3,048.96 | 3,000.00 | 3,000.00 |
| Office Expense | 7,908.00 | | | , | |
| Computer/Network relat | | 9,327.00 | 17,339.70 | 12,000.00 | 17,000.00 |
| Miscellaneous Supplies | 1,166.85 | 1,463.85 | 926.62 | 1,500.00 | 2,500.00 |
| Office Supplies | 5,328.27 | 7,629.12 | 4,190.48 | 6,000.00 | 5,000.00 |
| Website Maintenance | 1,044.04 | 1,954.02 | 1,714.85 | | |
| Office Expense - Other | 1,408.39 | 96.16 | | 2,500.00 | 2,500.00 |
| Total Office Expense | | | 1,882.44 | 2,000.00 | 2,000.00 |
| Total Office Expense | 27,633.52 | 20,470.15 | 26,054.09 | 24,000.00 | |
| | | | | | |
| | | | | | |
| Postage | 400.87 | 412.83 | 381.60 | 500.00 | 500.00 |
| Professional Services | 1,850.00 | - | 1,785.00 | 2,000.00 | 2,000.00 |
| Repair & Maintenance | | | | | |
| Building | 369.50 | 295.25 | 115.00 | 2,000.00 | 2,000.00 |
| Equipment | 4,877.98 | 5,468.57 | 4,720.36 | 5,000.00 | 5,000.00 |
| Repair & Maintenance - | 190.00 | - | 1,737.72 | 2,000.00 | 2,000.00 |
| Total Repair & Maintenan | 5,437.48 | 5,763.82 | 6,573.08 | 9,000.00 | |
| Sales Tax | 34,813.52 | 34,792,09 | 28,755.90 | | |
| | , | ,, | 40,100.20 | | · · · · |
| Utilities | | | | | 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 |
| Electric | 7,829.50 | 7,555.99 | E 111 10 | 0 000 00 | # 000 00 |
| Garbage Disposal | 320.56 | • | 5,421.43 | 8,000.00 | 7,000.00 |
| | | 301.44 | 258.80 | 400.00 | 400.00 |
| Water, Sewer, Gas | 4,614.18 | 5,649.59 | 4,607.29 | 5,800.00 | 5,800.00 |
| Total Utilities | 12,764.24 | 13,507.02 | 10,287.52 | 14,200.00 | · · · · · · · · · · · · · · · · · · · |
| 66000 · Payroll Expenses | | | | | |
| Payroll Taxes | 13,856.42 | 11,855.44 | 10,167.34 | 13,129.00 | 12,500.00 |
| Retirement Contribution | 26,137.51 | 16,624.71 | 9,799.71 | 13,438.00 | 13,500.00 |
| Wages | 181,129.80 | 154,972.96 | 132,906.30 | 176,610.00 | 176,610.00 |
| 66000 · Payroll Expenses | 241.50 | 231.80 | 194.25 | 300.00 | 300.00 |
| Total 66000 · Payroll Expe | · · · | 183,684.91 | 153,067.60 | 203,477.00 | |
| 66900 · Reconciliation Disc | | (0.51) | ····· | · · · · · · · · · · · · · · · · · · · | |
| 69800 · Uncategorized Exp | 530.60 | 215.20 | (0.15) | - | |
| | | | 110 550 01 | - | - |
| Total Expense | 387,199.08 | 359,079.60 | 310,778.95 | 371,477.00 | 394,410.00 |
| Net Income | 10 E X 20 X/ | 1011611370 | 206 197 64 | (246,477.00) | (329,410.00) |
| Barton on the | 101,820.84 | 190,603.20 | 305,187.64 | | |
| Beginning Fund Balance Ending Fund Balance | 9,369,101.00 \$ 9,470,921.84 | 9,470,921.84 \$ 9,661,525.04 | 9,661,525.04 9,966,712.68 | <u>17,000,000.00</u> <u>16,753,523.00</u> | 8,000,000.00 |

LSHA PCF Hospital Services Proposed Budget October 2021 - Sept. 2022

| | | | F F F F | | | | |
|--------------------------------|------------------|------------------|------------------|------------------|----------------------------|--|--|
| | Actual | Actual | Actual | Budget | Proposed | | |
| | Oct '17 - Sep 18 | Oct 18 - Sept 19 | Oct 19 - July 20 | Oct 20 - Sept 21 | Oct 21-Sept 22 | | |
| Ordinary Income/Expense | | | | | | | |
| Income | | | | | in the state of the second | | |
| Ad Valorem Tax - Current | \$ 2,289,064.15 | \$ 2,476,258.00 | \$ 2,696,625.01 | \$ 300.00 | \$ - | | |
| Ad Valorem Tax - Delq. | 11,114.29 | | 8,242.88 | 500.00 | Sector States | | |
| Interest Income | 29,722.02 | 95,008.00 | 28,777.49 | 20,000.00 | 3,000 | | |
| Miscellaneous Income | 44,263.00 | 5,650.00 | 7,236.11 | | | | |
| Total Income | 2,374,163.46 | 2,576,916.00 | 2,740,881.49 | 20,800.00 | 3,000 | | |
| Gross Profit | 2,374,163.46 | 2,576,916.00 | 2,740,881.49 | 20,800.00 | 3,000 | | |
| Expense | | | | | | | |
| Tax Collector Fees | 37,261.00 | 36,240.00 | 37,250.00 | | - Cherth Baller- | | |
| Property Appraiser Fees | 85,656.00 | 85,579.00 | 92,066.35 | - | | | |
| Other Expenses | 35.00 | 723.00 | 722.34 | - | - The Articles | | |
| Indigent Care | | | 130,038.69 | | | | |
| Physician Reimbursement | 159,872.00 | 116,972.00 | 81,378.13 | - | | | |
| Indigent Care - Other | 1,333,853.00 | 864,186.00 | 493,211.73 | - | 200,000 | | |
| Total Indigent Care | 1,493,725.00 | 981,158.00 | 574,589.86 | | | | |
| Total Expense | 1,616,677.00 | 1,103,700.00 | 704,628.55 | - | 200,000 | | |
| Net Ordinary Income | 757,486.46 | 1,473,216.00 | 2,036,252.94 | | | | |
| Net Income | 757,486.46 | 1,473,216.00 | 2,740,881.49 | 20,800.00 | (197,000) | | |
| Beginning Fund Balance | 5,232,585.00 | 5,990,072.00 | 7,463,288.00 | 10,204,169.49 | 9,000,000 | | |
| | \$ 5,990,071.46 | \$ 7,463,288.00 | \$ 10,204,169.49 | \$ 10,224,969.49 | \$ 8,803,000 | | |

5:14 PM

08/25/20 Accrual Basis

LSHA PCF Clinical Services Proposed Budget October 2021 through September 2022

| | Actual | | | Actual | Actual | | | Budget | Proposed | | |
|-------------------------------------|--------------|------------------|----|------------------|--------|------------------|----|------------------|----------------------|----------------|--|
| | 0 | Oct '17 - Sep 18 | | Oct 18 - Sept 19 | | Oct 19 - July 20 | | Oct 20 - Sept 21 | | Sept 21-Oct 22 | |
| Ordinary Income/Expense | | | | | | | | | 1210 | | |
| Income | | | | | | | | | | - Elizabeth | |
| Interest Income | \$ | 12,249.00 | \$ | 11,271.00 | \$ | 76.00 | \$ | 10,000.00 | \$ | 5,000 | |
| Total Income | | 12,249.00 | | 11,271.00 | | 76.00 | | 10,000.00 | | 5,000 | |
| Expense | We and the C | | | | | | | | | | |
| Indigent Care | | | | | | | | | | | |
| CLINIC Indigent Svc. Expense | | 71,600.00 | | 52,400.00 | | 32,825.00 | | 60,000.00 | 1-1-3-18 1-1-3-18 | 50,000 | |
| Prescription Drug Assistance | | 15,328.00 | | 13,261.00 | | 8,152.00 | | 15,000.00 | | 15,000 | |
| Total Indigent Care | | 86,928.00 | | 65,661.00 | | 40,977.00 | | 75,000.00 | | 65,000 | |
| Total Expense | | 86,928.00 | | 65,661.00 | | 40,977.00 | | 75,000.00 | | 65,000 | |
| Net Ordinary Income | 1 Konstantin | (74,679.00) | | (54,390.00) | | (40,901.00) | | (65,000.00) | | (60,000) | |
| Net Income | | (74,679.00) | | (54,390.00) | | (40,901.00) | 22 | (65,000.00) | | (60,000) | |
| Beginning Fund Balance | | 1,383,551.00 | | 1,308,872.00 | | 1,254,482.00 | | 1,200,000.00 | | 1,250,000 | |
| Ending Fund Balance | \$ | 1,308,872.00 | \$ | 1,254,482.00 | \$ | 1,213,581.00 | \$ | 1,135,000.00 | \$ | 1,190,000 | |

| 5:20 PM | LSHA Capital Improvement | | | | | | | | | | |
|-------------------------------|---------------------------|-----------------|------------|--------|--------------------------|--------------|--------------|-----|-----------------------|------------|----------|
| 08/25/20 | | Proposed Budget | | | | | | | | | |
| Accrual Basis | October 2021 - Sept. 2022 | | | | | | | | | | |
| | | Actual | Actual | | Actual Oct 19-July 20 | | Budget | | Propose Oct 21-Sep | | |
| | Oc | t '17 - Sep 18 | | | | | | | | | t 22 |
| Ordinary Income/Expense | | | | | | | | | | : | |
| Income | | | | | | | | | 1 | | |
| Ad Valorem Taxes | \$ | 10,200.00 | \$ | - | \$ | - | \$ | - | \$ | | - 1 - |
| Interest Income | | 5,054.78 | 17,9 | 40.00 | | - | 10,000 | .00 | | 3, | ,000 |
| Total Income | | 15,254.78 | 17,9 | 40.00 | | _ | 10,000 | .00 | а. 1 | 3. | ,000 |
| Gross Profit | | 15,254.78 | 17,9 | 40.00 | | | 10,000 | .00 | | 3. | ,000 |
| Expense | | | | | | | - | | | · · · | |
| Grounds Maintenance | | 25,000.00 | | - | | - | | - | | | |
| Professional Services | 984.25 | | _ | | 216,558.50 | | | - | | · · · | |
| Repairs and Maintenance | | | | | | | | | | | |
| Building | | 22,152.70 | 43,5 | 42.00 | | - | | - | | | |
| | | - | | - | | - | | - | : | | |
| Total Repairs and Maintenance | | 22,152.70 | 43,5 | 42.00 | | - | | - | | Sec. 1 | |
| Capital Outlay | | 95,586.00 | | - | | - | | - | | | |
| Total Expense | | 143,722.95 | 43,5 | 42.00 | | 216,558.50 | | - | | at e la se | |
| Net Ordinary Income | | (128,468.17) | (25,6 | 02.00) | | (216,558.50) | 10,000 | .00 | | 3, | ,000 |
| Net Income | | (128,468.17) | (25,6 | 02.00) | | (216,558.50) | 10,000 | .00 | | 3, | ,000 |
| Beginning Fund Balance | | 1,428,593.00 | 1,300,1 | 24.83 | | 1,274,523.00 | 1,057,964 | .50 | | 1,060, | 000 |
| Ending Fund Balance | \$ | 1,300,124.83 | \$ 1,274,5 | 23.00 | \$ 1 | 1,057,964.50 | \$ 1,067,964 | .50 | \$ | 1,063, | ,000 |

Page 1 of 1

-

LAKE SHORE HOSPITAL AUTHORITY HOSPITAL BUILDINGS FUND PROPOSED BUDGET 2021-2022 FISCAL YEAR

| | | | | | | | | | | | | ACTUAL | PROPOSED |
|------------------------|-----------|-----------|------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|-----------------|
| | 20-Oct | 20-Nov | 20-Dec | <u>Jan-21</u> | <u>Feb-21</u> | <u>Mar-21</u> | <u>Apr-21</u> | <u>Mav-21</u> | <u>Jun-21</u> | <u>Jul-21</u> | <u>Aug-21</u> | OCT 20- AUG 21 | OCT 21- SEPT 22 |
| Computer/Internet | 2,460 | | 309 | \$ 139.64 | \$ 649.64 | \$ 149.64 | \$ 149.64 | \$ 149.64 | \$ 149.64 | \$ 234.64 | \$ 149.64 | 4,541 | \$ 2,500 |
| Insurance | | 631 | 129,213 | | | | | | 159 | | | 130,003 | 130,000 |
| Lawn Main | | 2,910 | 2,910 | 2,910 | 2,910 | 2,910 | 2,910 | 2,910 | 2,910 | 2,910 | 2,910 | 29,100 | 35,000 |
| Licenses | 60 | | | | | | | | 934 | 25 | | 1,019 | 1,000 |
| Office Exp | | | | 129 | | | | | | | 48 | 177 | 500 |
| Total payroll | 26,635 | 33,313 | 35,172 | 35,105 | 35,131 | 51,583 | 21,719 | 16,738 | 16,428 | 14,193 | 18,642 | 304,659 | 250,000 |
| Pest control | | | 632 | 632 | 632 | 1,263 | 632 | | 1,298 | 649 | 649 | 6,387 | 8,000 |
| Postage | | | | | | | 8 | | | | | 8 | 10 |
| Repair/Equipment | 2,798 | 4,308 | 10,205 | 3,535 | 4,786 | 2,146 | 1,970 | 2,488 | 2,945 | 1,517 | 802 | 37,500 | 40,000 |
| Security | | 18,178 | 10,491 | 18,374 | 7,731 | 12,852 | 10,392 | 10,383 | 13,072 | 13,064 | 10,308 | 124,846 | 150,000 |
| Utility - Electric | 7,515 | 18,034 | 14,592 | 15,990 | 15,266 | 14,736 | 16,764 | 16,205 | 16,079 | 16,815 | 17,269 | 169,265 | 190,000 |
| Fire Alarm | | | | 546 | | 538 | | | 535 | | | 1,619 | 2,000 |
| Utility - Phone | | | | 75 | 75 | 770 | 708 | 5,271 | 2,569 | 1,341 | 1,631 | 12,440 | 15,000 |
| Utility - Water/Sewage | e | 14,813 | 14,813 | 14,583 | 14,559 | 13,590 | 13,541 | 13,231 | 10,681 | 9,455 | 9,724 | 128,990 | 150,000 |
| WW Gay | - | 1,495 | | | 1,495 | | | | | | - | 2,990 | 5,000 |
| | \$ 39,468 | \$ 93,682 | \$ 218,337 | \$ 92,017 | \$ 83,235 | \$ 100,538 | \$ 68,793 | \$ 67,375 | \$ 67,760 | \$ 60,202 | \$ 62,134 | 789,897 | \$ 979,010 |
| | | | | | | | | | | | | | |

BEGINNING CASH ENDING CASH

\$ \$ 3,500,000 \$ 2,500,000 2,710,103 \$ 1,520,990